

#### SHELIA L. HIDDLESON, RN, MS | HEALTH COMMISSIONER

1 - 3 WEST WINTER STREET | PO BOX 570 | DELAWARE, OHIO 43015-0570 PHONE: (740) 368-1700 FAX: (740) 368-1736 | DELAWAREHEALTH.ORG

Date: July 22, 2022

To: Board of Health

From: Shelia Hiddleson, RN, MS Health Commissioner

Re: Board meeting Tuesday, July 25, 2022, 7:00 pm Basement – Training Room

#### \*PMT – Performance Management Touchstone

#### **1.0 CONVENTION**

Agenda Item	Time	Action/ Contact
1.01 CALL TO ORDER	2	
1.02 CONSENT ITEMS	2	Approve
6.012 Appropriations A-C		
6.021 Authorization/Employment A-C		
1.03 APPROVAL OF MINUTES	2	Approve
A. Previously sent.		
1.04 APPROVAL OF BILLS	2	Approve
A. Previously sent.		

#### 2.0 STAFF REPORTS

Agenda Item	TIME	Action/ Contact	РМТ
<ul> <li>2.01 HEALTH COMMISSIONER</li> <li>Building Timeline</li> <li>Strategic Plan Revision</li> </ul>	2	Info/ Shelia	
2.02 FINANCE			
<ul> <li>A. Finance Report – Requesting Board review and accept the year- to-date finance report (attached).</li> <li>Action Requested: Accept</li> </ul>	2	Accept/ Dawn	Agency



#### **3.0 BOARD REPORTS**

Agenda Item	Time	Action/ Contact	РМТ
3.01 BOARD PRESIDENT	<15	Info	

#### 4.0 REGULATIONS/SUBDIVISIONS/VARIANCES/PUBLIC PARTICIPATION

Agenda Item	Time	Action/ Contact	РМТ
4.04 CITIZEN REQUEST			

### **5.0 OLD BUSINESS**

Items pending from the last meeting or information on prior actions and reports.

Agenda Item	Time	Action/ Contact	РМТ
5.032 ADMINISTRATION/FACILITIES			
<ul> <li>A. New Facility Update – Every two weeks Agency representatives meet virtually with the representatives from Knoch Corporation, General Contractor, and Moody Nolan, Architecture and Engineering firm, to discuss the process of the construction of the new facility and address any concerns. A copy of the available minutes are attached. The next scheduled meeting will be held on August 5, 2022. The current schedule shows a completion date of 11/28/2022.</li> <li>Total Change Orders to date: \$1,310,333.16</li> <li>(Includes house demolition &amp; fence per our request). The following change orders are pending:</li> <li>Revised Door Openings</li> <li>Rubbish and garbage removal in pond ~\$23,292.69</li> <li>Additional Downspout ~\$5,005.25</li> <li>Curtain Wall Attachment &amp; Roof Framing Updated Facility</li> <li>South Wall Bump Out and Steel Construction</li> <li>East Side Window Elevation Conceal Column</li> <li>Joist Insulation</li> <li>Budget attached. Ms. Hiddleson and Ms. Hall are providing an additional At a Glance document with the budget attached. Action Requested: Discussion/Information</li> </ul>	5	Information/ Mr. Blayney Shelia	Agency

### **6.0 NEW BUSINESS** New items of information or for Board action

Agenda Item	Time	Action/ Contact	РМТ
6.012 APPROPRIATIONS			
<b>A. HEAL Grant</b> - Request initial appropriations in the amount of \$22,000 in Salaries, Fringe Benefits, Materials and Supplies, and Services and Charges. These appropriations are necessary to account for the grant related expenditures. <b>Action Requested: Consent approval</b>	0	Consent/ Dawn	Agency
<ul> <li>B. WIC - Request a transfer of appropriations in the amount of \$20,000 from Salary and Fringe Benefits to Materials and Supplies. This transfer is necessary to purchase necessary supplies needed for WIC operations.</li> <li>Action Requested: Consent approval</li> </ul>	0	Consent/ Dawn	Agency
<b>C. Swimming Pool</b> - Request a transfer of appropriations in the amount of \$1,000 from Salary to Materials and Supplies. This transfer is necessary to purchase necessary supplies needed for Swimming Pool operations. <b>Action Requested: Consent approval</b>	0	Consent/ Dawn	Agency
6.018 NEW CHILD KEY			
<b>A. HEAL Grant</b> - Request Board approval to create the HEAL Grant Child Key Fund 702. Org. Key (70225231). This child key will be used to account for the \$44,000 grant awarded from ODH. <b>Action Requested: Consent approval</b>	0	Consent/ Dawn	Agency
6.021 AUTHORIZATION/EMPLOYMENT			
<b>A. Administrative Assistant II / Ms. Zariza Martinez</b> – Request Board confirmation to hire Ms. Zariza Martinez to fill full-time permanent Administrative Assistant II position within the Preventative Health Division vacated by Ms. Kris Mendenhall. This position is 40 hours a week (100% FTE), \$ 15.17/hour (pay grade A4) effective July 25, 2022. Position is funded 85% 3200 (Clinic Services) and 15% 8185 (Get Vaccinated) with an anticipated annual salary and benefits of \$64,538.77. Amount may be adjusted depending upon benefits selected. <b>Action Requested: Consent approval</b>	0	Consent/ Adam	Agency
<b>B.</b> Public Health Nurse II / Mr. Stuart Patterson – Request Board approval to hire Mr. Stuart Patterson to fill full-time permanent Public Health Nurse II position within the Preventative Health Division vacated by Ms. Erin Kelly's promotion. This position is 40 hours a week (100% FTE), \$ 23.50/hour (pay grade C8) effective July 25, 2022. Position is funded 75% 3200 (Clinic Services) and 25%	0	Consent/ Adam	Agency

8185 (Get Vaccinated) with an anticipated annual salary and benefits of \$86,504.61. Amount may be adjusted depending upon benefits selected. Action Requested: Consent approval			
C. Voluntary Resignation (Retirement) / Ms. Cheryl Forson - Request Board accept resignation of Ms. Cheryl Forson, Administrative Assistant II effective September 9, 2022. Action Requested: Consent approval	0	Consent/ Adam	Agency
6.04 SPECIAL REPORTS			
<ul> <li>A. 2020-2024 Delaware General Health District Agency Strategic Plan – The 2022 biannual progress report will be presented at meeting.</li> <li>Action Requested: Discussion</li> <li>PMT: Quality</li> </ul>	5	Discuss	Quality
<ul> <li>B. Delaware Public Health District Performance Management</li> <li>Dashboard – The 2022 biannual progress report and dashboard will be presented.</li> <li>Action Requested: Discussion</li> <li>PMT: Quality</li> </ul>	5	Discuss	Quality

## Sincerely,

Shelia Hiddleson	Dustin Kent	Jen Keagy	Adam Howard	Dawn Hall
Health	Deputy Health	Deputy Health	Deputy Health	Director of
Commissioner	Commissioner	Commissioner	Commissioner	Operations
	Environmental	Community	Preventative	
	Health	Health	Health	
740/972-8635	419/202-1063	614/315-1337	740/360-4718	330/281-1700

#### 2022 BUDGET

Program HEAL

Fund 70225231

AMENDED APPROPRIATION REQUEST

AMENDED APPROPRIATION REQUEST	CURRENT			AMENDED	
ACCOUNT	2022			2022	
SALARIES		0.00			5,225.18
5001 - SALARIES	0.00	0.00	5,225.18	5,225.18	0,220.10
5004 - OVERTIME	0.00		-	0.00	
BENEFITS	· · · ·	0.00			2,439.82
5101 - HEALTH INSURANCE 5102 - WORKERS COMP	0.00 0.00		997.58 52.25	997.58 52.25	
5102 - WORKERS COM	0.00		60.14	60.14	
5120 - AGENCY SHARE/OPERS	0.00		1,254.08	1,254.08	
5131 - AGENCY SHARE/MCARE	0.00		75.77	75.77	
	0.00	0.00		0.00	1,775.00
5201 - GENERAL SUPPLIES 5215 - PROGRAM SUPPLIES	0.00 0.00		- 1,775.00	0.00 1,775.00	
5217 - BOOK & PERIODICALS	0.00		-	0.00	
5224 - UNIFORMS & CLOTHING	0.00		-	0.00	
5225 - PERSONAL PROT EQUIPMENT	0.00		-	0.00	
5228 - VEHICLE MAINT&REPAIR SUP 5241 - AGRIC/HORTIC MATERIALS	0.00		-	0.00	
5241 - AGRIC/HORTIC MATERIALS 5243 - DRUGS & PHARMACEUTICALS	0.00 0.00		-	0.00 0.00	
5244 - MEDICAL SUPPLIES	0.00		-	0.00	
5260 - INV TOOL, EQUIP, FURN \$1000<\$4999	0.00		-	0.00	
5266 - COVID 19 SUPPLIES	0.00		-	0.00	
5284 - SIGN MATERIALS & SUPPLIES	0.00		-	0.00	
5294 - FOOD SUPPLIES 5266 - COVID 19 SUPPLIES	0.00 0.00		-	0.00 0.00	
					10 500 00
SERVICES & CHARGES		0.00			12,560.00
5301 - CONTRACTED PROF SERVICE	0.00		12,000.00	12,000.00	
5305 - TRAINING & STAFF DEVELOP	0.00		-	0.00	
5308 - MEMBERSHIP, SUBSCRIPTION, DUES 5309 - TRAVEL - MILEAGE REIM ONLY	0.00 0.00		-	0.00 0.00	
5310 - TRAVEL - NON TAXABLE	0.00		-	0.00	
5311 - TAXABLE TRAVEL REIMBURSEMENT	0.00		-	0.00	
5312 - ADVERT&LEGAL NOTICE	0.00		275.00	275.00	
5313 - PRINTED&RELATED SERVICES	0.00		285.00	285.00	
5315 - SATTELITE, CABLE, INTERNET 5316 - APPLICATION & LICENSE FEES	0.00 0.00		-	0.00 0.00	
5317 - PUBLIC RELATIONS & PROMOTION	0.00		-	0.00	
5319 - REIMBURSEMENT/REFUNDS	0.00		-	0.00	
5320 - SOFTWARE & COMPUTER SERVICES	0.00		-	0.00	
5325 - MAINT CONTRACT & AGREEMENTS	0.00		-	0.00	
5328 - MAINT & REPAIR SERVICES 5330 - COMMUNICATION SERVICES	0.00 0.00		-	0.00 0.00	
5331 - POSTAL & FREIGHT SERVICE	0.00		-	0.00	
CAPITAL OUTLAYS & EQUIPMENT		0.00			0.00
5401 - LAND PURCHASE	0.00	0.00	-	0.00	0.00
5403 - IMPROVEMENTS OTHER THAN BUILD	0.00		-	0.00	
5410 - BUILDING AND IMPROVEMENT>\$25,000	0.00		-	0.00	
5450 - EQUIPMENT > \$5000 5452 - SOFTWARE>\$100,000	0.00 0.00		-	0.00 0.00	
3432 - 301 1 WARE- \$100,000	0.00		-	0.00	
GRANTS IN-AID	0.00		-	0.00	
TOTAL GRANTS IN AID	0.00		-	0.00	
DEBT SERVICE					
5710 - INTEREST PAYMENTS	0.00		-	0.00	
5715 - PRINCIPAL PAYMENTS	0.00		-	0.00	
TOTAL DEBT SERVICE	0.00		-	0.00	
CASH TRANSFERS		0.00		_	0.00
5801 - MISC CASH TRANSFER	0.00		-	0.00	
	2.22				
8500 - ADVANCES OUT 8501 - PRIOR YEAR ADVANCES OUT	0.00 0.00		-	0.00 0.00	
TOTAL ADVANCES	0.00		-	0.00	
TOTAL EXPENSES	0.00	0.00	22,000.00	22,000.00	22,000.00

#### 2022 BUDGET

Program Pool

Fund 70851508

AMENDED APPROPRIATION REQUEST

AMENDED APPROPRIATION REQUEST	CURRENT			AMENDED	
ACCOUNT	2022			2022	
		27 024 40			26.024.40
SALARIES 5001 - SALARIES 5004 - OVERTIME	37,924.10 0.00	37,924.10	(1,000.00)	36,924.10 0.00	36,924.10
	0.00			0.00	
BENEFITS 5101 - HEALTH INSURANCE	0.00	10,083.82	_	0.00	10,083.82
5102 - WORKERS COMP	381.24		-	381.24	
5103 - DENTAL/OTHER INS + LTD	0.00		-	0.00	
5104 - LIFE INSURANCE 5105 - HEALTH INSURANCE ALLOWANCE	0.00 0.00		-	0.00 0.00	
5120 - AGENCY SHARE/OPERS	9,149.78		-	9,149.78	
5121 - SOCIAL SECURITY 5131 - AGENCY SHARE/MCARE	552.80 0.00		-	552.80 0.00	
MATERIALS & SUPPLIES		520.11			1,520.11
5200 - PC MATERIAL SUPPLIES	0.00	520.11	-	0.00	1,020.11
5201 - GENERAL SUPPLIES	200.00		-	200.00	
5215 - PROGRAM SUPPLIES 5217 - BOOK & PERIODICALS	320.11 0.00		1,000.00	1,320.11 0.00	
5224 - UNIFORMS & CLOTHING	0.00		-	0.00	
5225 - PERSONAL PROT EQUIPMENT	0.00		-	0.00	
5228 - VEHICLE MAINT&REPAIR SUP 5241 - AGRIC/HORTIC MATERIALS	0.00 0.00		-	0.00 0.00	
5243 - DRUGS & PHARMACEUTICALS	0.00		-	0.00	
5244 - MEDICAL SUPPLIES 5260 - INV TOOL, EQUIP, FURN \$1000<\$4999	0.00 0.00		-	0.00 0.00	
5266 - COVID 19 SUPPLIES	0.00		-	0.00	
5284 - SIGN MATERIALS & SUPPLIES	0.00		-	0.00	
5294 - FOOD SUPPLIES 5266 - COVID 19 SUPPLIES	0.00 0.00		-	0.00 0.00	
SERVICES & CHARGES		16,081.82			16,081.82
5300 - PC CHARGES FOR SERVICES	0.00		-	0.00	
5301 - CONTRACTED PROF SERVICE 5305 - TRAINING & STAFF DEVELOP	0.00 0.00		-	0.00 0.00	
5308 - MEMBERSHIP, SUBSCRIPTION, DUES	0.00		-	0.00	
5309 - TRAVEL - MILEAGE REIM ONLY 5310 - TRAVEL - NON TAXABLE	0.00 0.00		-	0.00	
5310 - TRAVEL - NON TAXABLE 5311 - TAXABLE TRAVEL REIMBURSEMENT	0.00		-	0.00 0.00	
5312 - ADVERT&LEGAL NOTICE	0.00		-	0.00	
5313 - PRINTED&RELATED SERVICES 5315 - SATTELITE, CABLE, INTERNET	0.00 0.00		-	0.00 0.00	
5316 - APPLICATION & LICENSE FEES	0.00		-	0.00	
5317 - PUBLIC RELATIONS & PROMOTION	0.00		-	0.00	
5319 - REIMBURSEMENT/REFUNDS 5320 - SOFTWARE & COMPUTER SERVICES	5,535.00 0.00		-	5,535.00 0.00	
5325 - MAINT CONTRACT & AGREEMENTS	0.00		-	0.00	
5328 - MAINT & REPAIR SERVICES 5330 - COMMUNICATION SERVICES	0.00 0.00		-	0.00 0.00	
5331 - POSTAL & FREIGHT SERVICE	52.82		-	52.82	
5332 - CELL/INTERNET ALLOWANCE	0.00		-	0.00	
5335 - RENTAL SERVICE 5338 - UTILITIES	0.00 0.00		-	0.00 0.00	
5342 - MED & HEALTH RELATED SVC	0.00		-	0.00	
5348 - CLIENT SERVICES 5361 - ATTORNEY SERVICES	0.00 0.00		-	0.00 0.00	
5365 - GRANT RELATED	10,494.00		-	10,494.00	
5370 - INS PREMIUMS & CLAIMS	0.00		-	0.00	
5375 - ELECTION & SETTLEMENT SER 5376 - TIF RECOUPMENT	0.00 0.00		-	0.00 0.00	
5380 - OTHER SERVICES	0.00		-	0.00	
5381 - CATERING 5366 - COVID SERVICES	0.00 0.00		-	0.00 0.00	
CAPITAL OUTLAYS & EQUIPMENT	0.00	0.00		0.00	0.00
5401 - LAND PURCHASE	0.00	0.00	-	0.00	0.00
5403 - IMPROVEMENTS OTHER THAN BUILD 5410 - BUILDING AND IMPROVEMENT>\$25,000	0.00 0.00		-	0.00 0.00	
5450 - EQUIPMENT > \$5000	0.00		-	0.00	
5452 - SOFTWARE>\$100,000	0.00		-	0.00	
GRANTS IN-AID	0.00		-	0.00	
TOTAL GRANTS IN AID	0.00		-	0.00	
DEBT SERVICE	0.00			0.00	
5710 - INTEREST PAYMENTS 5715 - PRINCIPAL PAYMENTS	0.00 0.00		-	0.00 0.00	
TOTAL DEBT SERVICE	0.00		-	0.00	
CASH TRANSFERS	_	0.00			0.00
5801 - MISC CASH TRANSFER	0.00		-	0.00	
8500 - ADVANCES OUT	0.00		-	0.00	
8501 - PRIOR YEAR ADVANCES OUT	0.00		-	0.00	
TOTAL ADVANCES	0.00			0.00	
TOTAL EXPENSES	64,609.85	64,609.85	0.00	64,609.85	64,609.85

#### 2022 BUDGET

Program WIC

Fund 70951509

	AMENDED APPROPRIATION REQUEST	CURRENT			AMENDED	
	ACCOUNT	2022		2022		
	ACCOUNT			-	2022	
SALARIES 5001	- SALARIES	378,279.58	384,774.61	(13,677.51)	364,602.07	371,097.10
	- OVERTIME	6,495.03		-	6,495.03	
BENEFITS	- HEALTH INSURANCE	73,919.52	177,863.82	(2,627.60)	71,291.92	171,541.33
	- WORKERS COMP	3,847.75		(136.78)	3,710.97	
	- DENTAL/OTHER INS + LTD	2,171.41		(77.19)	2,094.22	
	- LIFE INSURANCE - HEALTH INSURANCE ALLOWANCE	0.00		-	0.00	
	- AGENCY SHARE/OPERS	0.00 92,345.91		(3,282.60)	0.00 89,063.31	
5121	- SOCIAL SECURITY	0.00		-	0.00	
5131	- AGENCY SHARE/MCARE	5,579.23		(198.32)	5,380.91	
	& SUPPLIES		9,282.14			20 292 14
	- PC MATERIAL SUPPLIES	0.00	9,202.14	-	0.00	29,282.14
5201	- GENERAL SUPPLIES	9,183.45		-	9,183.45	
	- PROGRAM SUPPLIES	98.69		20,000.00	20,098.69	
	- BOOK & PERIODICALS - UNIFORMS & CLOTHING	0.00 0.00		-	0.00 0.00	
	- PERSONAL PROT EQUIPMENT	0.00		-	0.00	
	- VEHICLE MAINT&REPAIR SUP	0.00		-	0.00	
	- AGRIC/HORTIC MATERIALS - DRUGS & PHARMACEUTICALS	0.00 0.00		-	0.00 0.00	
	- MEDICAL SUPPLIES	0.00		-	0.00	
5260	- INV TOOL, EQUIP, FURN \$1000<\$4999	0.00		-	0.00	
	- COVID 19 SUPPLIES	0.00		-	0.00	
	- SIGN MATERIALS & SUPPLIES - FOOD SUPPLIES	0.00 0.00		-	0.00 0.00	
	- COVID 19 SUPPLIES	0.00		-	0.00	
SERVICES 8			19,528.80			19,528.80
5300	- PC CHARGES FOR SERVICES	0.00	10,020.00	-	0.00	10,020.00
	- CONTRACTED PROF SERVICE	0.00		-	0.00	
	- TRAINING & STAFF DEVELOP - MEMBERSHIP, SUBSCRIPTION, DUES	0.00 0.00		-	0.00 0.00	
	- TRAVEL - MILEAGE REIM ONLY	1,386.24		-	1,386.24	
	- TRAVEL - NON TAXABLE	109.20		-	109.20	
	- TAXABLE TRAVEL REIMBURSEMENT	0.00		-	0.00	
	- ADVERT&LEGAL NOTICE - PRINTED&RELATED SERVICES	0.00 270.31		-	0.00 270.31	
5315	- SATTELITE, CABLE, INTERNET	2,136.59		-	2,136.59	
	- APPLICATION & LICENSE FEES	0.00		-	0.00	
	- PUBLIC RELATIONS & PROMOTION - REIMBURSEMENT/REFUNDS	0.00 0.00		-	0.00 0.00	
	- SOFTWARE & COMPUTER SERVICES	0.00		-	0.00	
	- MAINT CONTRACT & AGREEMENTS	0.00		-	0.00	
	- MAINT & REPAIR SERVICES - COMMUNICATION SERVICES	0.00 1,795.25		-	0.00 1,795.25	
	- POSTAL & FREIGHT SERVICE	4,069.80		-	4,069.80	
	- CELL/INTERNET ALLOWANCE	401.41		-	401.41	
	- RENTAL SERVICE - UTILITIES	9,360.00		-	9,360.00	
	- MED & HEALTH RELATED SVC	0.00 0.00		-	0.00 0.00	
	- CLIENT SERVICES	0.00		-	0.00	
	- ATTORNEY SERVICES	0.00		-	0.00	
	- GRANT RELATED - INS PREMIUMS & CLAIMS	0.00 0.00		-	0.00 0.00	
	- ELECTION & SETTLEMENT SER	0.00		-	0.00	
5376	- TIF RECOUPMENT	0.00		-	0.00	
	- OTHER SERVICES	0.00 0.00		-	0.00	
	- CATERING - COVID SERVICES	0.00		-	0.00 0.00	
	OUTLAYS & EQUIPMENT		0.00			0.00
5401	- LAND PURCHASE	0.00	0.00	-	0.00	0.00
	- IMPROVEMENTS OTHER THAN BUILD	0.00		-	0.00	
	- BUILDING AND IMPROVEMENT>\$25,000 - EQUIPMENT > \$5000	0.00 0.00		-	0.00 0.00	
	- SOFTWARE>\$100,000	0.00		-	0.00	
GRANTS IN-		0.00		-	0.00	
TOTAL G	RANTS IN AID	0.00		-	0.00	
DEBT SERV	ICE					
	- INTEREST PAYMENTS	0.00		-	0.00	
	- PRINCIPAL PAYMENTS EBT SERVICE	0.00 0.00		-	0.00 0.00	
		0.00		-	0.00	-
CASH TRAN 5801	I <b>SFERS</b> - MISC CASH TRANSFER	0.00	0.00		0.00	0.00
5001	- WIGG GAGH THANGFER	0.00		-	0.00	
0500		0.00			0.00	
	- ADVANCES OUT - PRIOR YEAR ADVANCES OUT	0.00 0.00		-	0.00 0.00	
	DVANCES	0.00			0.00	
TOTAL EXP	ENSES	591,449.37	591,449.37	0.00	591,449.37	591,449.37

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## Delaware Public Health District New Headquarters Building

### **Meeting Minutes**

June 10, 2022 8:00 AM

Type of Meeting: Delaware Public Health District Construction Progress Meeting

Meeting Facilitator: Knoch Construction

Attendees: Sheila Hiddleson, Patrick Blayney, Bill Souders, Lisa Ringer, Jamie Leesburg, Brandy Schaffer, Doug Elliot, Eric Olson

### I. Attendance

#### II. Contract Administration

#### Bulletins

• 16 Bulletins issued to date.

### > Change Orders-Log Issued

- 29 Change Orders Issued
- 2 proposal pending formal approval/rejection (AOR/Owner Level).
  - #26 RFI #41 Bottom of Wall Flashing
  - TKC #31 Additional Clearing Grubbing & Grading/Fence-T&M
- 4 proposals pending submission
  - TKC #28 RFI #44 Door Conflict
  - TKC #32 Additional Garbage and Rubbish Removal @ Pond
  - TKC #34 Additional Roof Drains
  - TKC #35 Curtain Wall Attachment Details & Roof Tie-In

### > <u>Payment Applications</u>

- April (Pay Request #17) Approved, Payment Pending.
- May (Pay Request #18) Final Approval/Payment Pending

#### III. Permits/Applications/Fees

- > Building Permit and Civil Permit is approved.
- > Plumbing Permit has been applied for.
- > Demo Permit for the House has been paid for by DPHD.



- Signage Permit has been approved.
- Sprinkler Permit approved

### **IV. Submittals**

### Submittal Review

• Plumbing submittal has been sent to the AOR for review. Dumpster enclosure gates are approved.

## V. RFI's

## RFI Log issued

- 53 Formal RFI's submitted; 53 answered.
  - Additional Review and Clarifications of RFI #45 pending. This RFI addresses framing for the roof and attachment at the bump out on the South Wall at the patio location.
  - RFI #47; design of the screen wall with the PEMB supplier is ongoing.

## RFI's to be Submitted

• Pending RFI as it relates to the structure for the attachment of the Moveable Partition. Structural Components were removed as part of the PEMB switch. Knoch is waiting for clarifications and AOR review prior to formal submission.

## VI. Schedule

## Current Schedule is dated 5/11/22

### VII. Old Business/Open Issus

### > Old Issues

- Topsoil Shortage/Discussion continued for procurement of the topsoil. DPHD may be able to procure topsoil from other county projects. Knoch Corp. advised we have until late summer.
- RFI #45-per the above RFI discussion; We need this design to complete the roof.



#### VIII. New Business

### Progress & Proposed Work

 Siding installation is in progress (revised header pieces and siding /RFI 44 have been delivered), completion is expected for mid next week. Siding trim work will continue through the next week. The steel for both canopies has been delivered; erection to begin next week. Re-priming of the bar joists is 95% complete. Metal stud framing at the exterior envelope is in progress. Concrete work continues, Frost Stoops are in progress, sidewalk, and curb at the street where the old apron was removed is complete. Sign Foundation, Sidewalks, South Patio scheduled for the upcoming week. All roof drain work is complete. Exterior aluminum windows to be field measured next week. Electrician has finished main communication lines. Transformer coordination is in progress.

### > <u>New Issues/Business</u>

• N/A

### IX. Reminders/Tasks

- Specific Tasks
  - AOR Review RFI #45
  - AOR Review Moveable Partition Info/email
  - Knoch/PEMB Supplier Coordinate RFI #47 Screen wall

### > <u>Meetings</u>

• The next Progress Meeting will be Friday 6/24/22 @ 8:00 am



## Delaware Public Health District New Headquarters Building

### **Meeting Minutes**

June 24, 2022 8:00 AM

Type of Meeting: Delaware Public Health District Construction Progress Meeting

Meeting Facilitator: Knoch Construction

Attendees: Sheila Hiddleson, Patrick Blayney, Dawn Hall, Lisa Ringer, Brandy Schaffer, Doug Elliot, Eric Olson

#### I. Attendance

#### II. Contract Administration

- Bulletins
  - 16 Bulletins issued to date.

### > Change Orders-Log Issued

- 31 Change Orders Issued
- 2 proposal pending formal approval/rejection (AOR/Owner Level).
  - TKC #32 Additional Garbage and Rubbish Removal @ Pond
  - TKC #34 Additional Roof Drains
- 2 proposals pending submission
  - TKC #28 RFI #44 Door Conflict
  - TKC #35 Curtain Wall Attachment Details & Roof Tie-In

### > <u>Payment Applications</u>

• May (Pay Request #18) Payment Pending

#### III. Permits/Applications/Fees

- > Building Permit and Civil Permit is approved.
- Plumbing Permit has been applied for.
- > Demo Permit for the House has been paid for by DPHD.
- Signage Permit has been approved.
- Sprinkler Permit approved



### IV. Submittals

## Submittal Review

• Submittals are current.

### V. RFI's

### RFI Log issued

- 55 Formal RFI's submitted; 54 answered.
  - Additional Review and Clarifications of RFI #45 pending. This RFI addresses framing for the roof and attachment at the bump out on the South Wall at the patio location. Bulletin 17 Pending.
  - RFI #47; design of the screen wall with the PEMB supplier is ongoing.
  - RFI #54-Structural Support Pending-Bulletin 17 Pending.

### > RFI's to be Submitted

• N/A

### VI. Schedule

## Current Schedule is dated 5/11/22

• Knoch Corp has advised due to the various roof framing issues and material procurement for correction the completion date will most likely be pushed further out.

### VII. Old Business/Open Issus

### > Old Issues

- Topsoil Shortage/Discussion continued for procurement of the topsoil. DPHD may be able to procure topsoil from other county projects. Knoch Corp. advised we have until late summer.
- RFI #45-per the above RFI discussion; We need this design to complete the roof.

### VIII. New Business

Progress & Proposed Work



• Siding installation is complete, trim is in progress. Canopy erection has begun, the east canopy is erected, the north canopy is in progress, completion is slated for next week. Banding for the roof insulation is slated to begin. Re-priming of the bar joists is 100% complete. Metal stud framing at the exterior envelope continues. Cement board at the lower wall elevation for the masonry installation is in progress; 50% complete. Masons have begun installing stone at the monument sign and will continue to the canopy piers and building facade. Concrete work continues, frost stoops are in progress, sidewalk and curb at the building is in progress. Transformer is installed

### New Issues/Business

• N/A

### IX. Reminders/Tasks

### Specific Tasks

- AOR Review RFI #45
- AOR Review Moveable Partition Info/email
- Knoch/PEMB Supplier Coordinate RFI #47 Screen wall

### > <u>Meetings</u>

• The next Progress Meeting will be Friday 7/8/22 @ 8:00 am

# Facility Budget At A Glance

### **Revenue:**

Fund	6,770,918.00
FCB Loan	4,000,000.00
Sale of West Winter	0.00
Total	10,770,918.00

Expenses:	
Building to date	6,000,568.05
Remaining Balance	4,694,868.16
Total	10,695,436.21

Balance to maximum	75,481.79
Loan amount as of 7/20/22	3,924,518.21

Category and Item	Item Notes	Original Budget 2019	Revised Budget 2022	Project To Date Actual	Remain Balance to be Paid
lanned Revenue lanned Expenses		9,522,912 8,611,318	10,770,918 9,628,518	4,663,556 6.000.568	
evenue					
otal Funds Available stimated Current Building Sale	Includes Encumbrances Appraisal \$2,700,000	6,182,295 0	6,770,918 0	809,161 0	
CW Loan		4,000,000	4,000,000	0	
Total otal Project Budget		\$10,182,295	\$10,770,918	\$809,161	
Survey Cost Estimate	Patridge Concord Addis, LLC	8,200 13,200	8,200 13,200	8,200 13,200	
Sub-Total	Contoria / Idalo, EEC	21,400	\$21,400	\$21,400	
470 South Sandusky	Land Purchase	875,286	875,286	875,286	
Loan amount as of 3/24	Refunded and returned to	\$0	0	0	
Closing Costs	account 2.5% estimate - Talon	\$36,968	37,618	37,618	
Phase 1 Assessment	Lawhon & Associates	\$2,000	2,000	2,000	
Permit Application Sub-Total	Treasurer of State	\$280 \$914,534	280 \$915,184	280 \$915,184	
Site Work 29,659 Square Foot Building	Based on lowest Bid - Knoch Corporation - base bid \$6,405,996 plus change orders of \$889,564 = \$7,648,363 (see detail of change orders below + house	6,405,996	6,405,996	3,490,772	2,915,2
Planning/City Fees	demo) City of Delaware	2,690	2,690	2,690	
Moody-Nolan	Includes increased cost for additional design required for metal building	430,000	447,650	421,855	25,7
Moody-Nolan	Travel, Printing & Courier	0	5,000	2,725	2,2
Site Work	Service	ŭ	0,000	2,.20	2,2
Contingency Civil Revisions/Civil Engineer	10,845	640,600	1,358,804	734,935	623,8
Pool Removal	88,114				
Extended Project Duration Discovery of abandoned well	63,630 2,188				
Pool Fill	14,285				
Obstruction in Existing Sanitary Line Debris Field & Stone Import	8,252 60,905				
Revision to Building Foundation	58,797				
Tree Roots and Debris Unsuitable Spoils	18,126 92,189				
Waterline Revisions	30,755				
Escalation Prices Coffee Stops	240,799 2,805				
Screen Wall Panels & Color Upgrade	104,173				
Revised Signage/Letter Revisions Low Voltage Revisions	2,798 24,652				
Structural Dimensions & Electrical Grading, Millwork & Electrical	39,144 24,745				
Bulletin 1	(9,416)				
Server Room Power Casework, Paint, Electrical	479 9,329				
Area of Refuge	97,888				
Light Fixture Replacement Frost Stoop	333 11,871				
Revised Grading	5,625				
Cement Board Flashing	1,466 967				
Clearing Fence Area	15,408				
Total Change Orders	1,021,152				
Additional Fence House Demolition	72,169 165,422	25,000 0	72,169 165,422	15,408 165,422	56,
Total Change Orders Requested	237,591				
Total Change Orders	1,258,743				
Inspection & Attorney Fees Inspection Fees	First Commonwealth City of Delaware	0	2,600 9,311	400 9,311	2,
Permits	City of Delaware	8,198	5,102	5,102	
Capacity Fees Inspection Fees	City of Delaware CTL Engineering, Inc.	16,000 40,000	16,000 50,000	0 45,904	16,
Review Fees	City of Delaware	8,700	10,000	8,394	1,
Electric Work Utility Relocation	Sellers Electric AEP	500 0	500 30,000	500 14,653	15,
Furniture Design/Joanna	Moody-Nolan	44,000	44,000	43,560	
House Demo Signage	Moody-Nolan Monument & Building	0 40,000	8,990 40,000	8,990 0	40,
Soil Borings	Front CTL Engineering, Inc.	12,700	12,700	12,700	40,
Surveying	Patridge	1,000	2,200	2,200	
Phase II ESA Sub-Total	Lawhon & Associates	0 \$7,675,384	2,800 \$8,691,934	2,800 \$4,988,321	\$3,703,613
Total		8,611,318	9,628,518	5,924,905	3,703,613
Not included in Building budget as these are operational expenses.					
Furnishing and Moving Expenses					
oving ırnishings - New	TBD King Business Interior		20,000 502,267	0	20,000 502,267
onference Room IT Equipment	Provideo		186,651	33,145	153,506
uilding - Wiring for IT ectronic Door Locks/Cameras	Sophisticated Systems Almur Construction		264,000 85,000	0 42,518	264,000 42,482
iscellaneous Wiring/Equipment Total	TBD		9,000 1,066,918	0 75,663	9,000 <b>991,255</b>
Property Expenses - On-going			,,- •	-,	
Lawn Care	Hoffman Lawn and Landscaping (285/month) - reposting 2020 Expenses to the General Fund \$855			5,130	
Utilities	Reposting \$134 to the			1 065	
Utilities epair Roof	Reposting \$134 to the General Fund PRO Roofing		3,500	1,065 3,500	

#### June 2022

#### Public Health/General Operating Funds

## 05/31/22 - Cash Balance 7,551,101

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					Revenues			
					2022	2021		
		2022 Budgeted	2022 June	2021 June	Year-To-Date	Year-To-Date	% Received	% Expected
	Fund Number	Revenue	Revenue	Revenue	Revenue	Revenue	Year-To-Date	Year-To-Date
Administration	70225111	4,422,941	30,286	39,864	2,875,808	2,364,839	65.02%	50.00%
Vital Statistics	70225112	181,346	15,354	17,595	113,472	122,614	62.57%	50.00%
Facility & Expansion	70225113	-		-	22,964	-		
Data & Communication	70225114	-		832	127	4,312		
Building	70225115	2,291,863	4,284	4,284	173,175	171,144	7.56%	50.00%
Sunbury Satellite	70225116	-	-	-	-	-		
OEPA Litter	70225221	2,000	-	-	-	-	0.00%	50.00%
CH Administration	70225222	100	-	45,990	45,289	114,621	45289.00%	50.00%
Communication	70225225	-	-	-	-	-		
MRC Program 2022	70225226		10,000		10,000			
PH Emergency Planning	70225228	147,945	-	-	44,952	-	30.38%	50.00%
Tobacco Prevention & Cessation	70225230	-	-	-	-	5,650		
EH Administration	70225441	780	261	161	574	306	73.59%	50.00%
ER Response & Waste Management	70225442	-	-	-	-	-		
Sewage	70225443	329,058	27,779	25,051	166,459	182,299	50.59%	50.00%
Vector	70225444	-		-	12,690	-		
Residential Services	70225445	-	-	-	-	-		
Plumbing	70225446	1,125,586	123,789	114,929	758,391	578,555	67.38%	50.00%
Food Protection & Public Safety	70225447	5,000	250	-	1,938	2,200	38.76%	50.00%
PH Administration	70225551	-	-	1	4,282	55		
Public Health Disease Prevention	70225554	7,000	7,000	7,000	7,000	11,000	100.00%	50.00%
Community Health & Clinic Services	70225555	236,572	19,048	23,181	178,746	163,535	75.56%	50.00%
BCMH	70225556	13,645	-	-	5,470	360	40.09%	50.00%
Get Vaccinated	70225558	27,823	-	-	5,051	-	18.15%	50.00%
PH Naloxone	70225559	4,784	-	-	-	-		
	Total	8,796,443	238,051	278,888	4,426,388	3,721,490		

		Oth	er Financing So	urces (Ad
70225111	-		-	
70225111	-			
	-	-	-	

Advances/Transfers) 277,582 277,582 -

Advance

				E	xpenditures			
					2022	2021		
		2022 Budgeted	2022 June	2021 June	Year-To-Date	Year-To-Date	% Expended	% Expected
	Fund Number	Expenditures	Expenditures	Expenditures	Expenditures	Expenditure	Year-To-Date	Year-To-Date
Administration	70225111	2,628,176	61,216	51,841	853,146	832,700	32.46%	50.00%
Vital Statistics	70225112	209,018	4,883	5,928	109,199	108,592	52.24%	50.00%
Facility & Expansion	70225113	124,119	9,969	28,171	63,360	89,069	51.05%	50.00%
Data & Communication	70225114	507,948	19,035	20,594	233,999	252,377	46.07%	50.00%
Building	70225115	376,681	5,348	7,495	63,122	150,617	16.76%	50.00%
Sunbury Satellite	70225116	118,445	13,596	8,457	60,785	54,585	51.32%	50.00%
OEPA Litter	70225221	2,174	209	-	250	-	11.50%	50.00%
CH Administration	70225222	846,781	59,805	31,701	336,862	262,513	39.78%	50.00%
Communication	70225225	248,319	18,593	11,572	97,035	74,076	39.08%	50.00%
PH Emergency Planning		162,411	7,969	2,310	54,814	18,023	33.75%	50.00%
Tobacco Prevention & Cessation	70225230	-	-	-	-	651		
EH Administration	70225441	194,832	10,115	9,071	59,706	68,082	30.64%	50.00%
ER Response & Waste Management	70225442	59,749	1,890	6,773	10,145	90,322	16.98%	50.00%
Sewage	70225443	265,260	19,442	12,439	116,609	102,331	43.96%	50.00%
Vector	70225444	96,666	9,398	20,410	35,176	34,909	36.39%	50.00%
Residential Services	70225445	173,042	3,549	5,175	36,970	44,319	21.36%	50.00%
Plumbing	70225446	689,235	46,170	39,827	269,836	258,385	39.15%	50.00%
Food Protection & Public Safety	70225447	205,095	7,056	16,522	87,424	123,001	42.63%	50.00%
PH Administration	70225551	164,184	6,771	9,962	55,464	97,330	33.78%	50.00%
Public Health Disease Prevention	70225554	232,405	13,164	12,850	98,378	81,618	42.33%	50.00%
Community Health & Clinic Services	70225555	757,125	43,113	48,135	269,785	306,761	35.63%	50.00%
BCMH	70225556	100,323	4,322	2,921	20,118	17,517	20.05%	50.00%
Get Vaccinated	70225558	63,166	4,878	4,467	33,411	14,419	52.89%	50.00%
PH Naloxone	70225559	13,449	25	264	723	6,063	5.38%	50.00%
	Total	8,238,603	370,516	356,885	2,966,317	3,088,260		

	ansfers)	es (Advances/Tr	Financing Us	Other									
		-	-	-	-	70225111							
Advance	-	100,000	-	-		70225111							
Advance	42,408	-	-	-		70551505							
Advance	300,000	-	-	-		71651529							
Transfer	5,372	-	-	-		71851528							
	347,780	100,000	-	-	-								

6/30/22 -Public Health/General Operating Funds Cash Balance 7,418,636

#### June 2022

#### Special Revenue, Capital Project Funds & Debt Service

05/31/2022 - Cash Balance 2,519,247

					Revenues			
	Fund Number	2022 Budgeted Revenue	2022 June Revenue	2021 June Revenue	2022 Year-To-Date Revenue	2021 Year-To-Date Revenue	% Received Year-To-Date	% Expected Year-To-Date
Campground Program	70351503	8,400	-	-	8,178	7,287	97.36%	50.00%
Food Service	70451504	428,093	3,364	8,038	404,160	379,988	94.41%	50.00%
Covid 19 Response	70551505			18,005		102,821		
Water System	70651506	13,167	1,787	1,261	5,826	10,061	44.25%	50.00%
Solid Waste	70751507	41,250	10,918	10,946	34,939	35,026	84.70%	50.00%
Swimming Pool	70851508	57,197	848	2,280	67,565	65,188	118.13%	50.00%
Women Infants & Children	70951509	550,000	-	-	245,384	239,669	44.62%	50.00%
Safe Rt23 Corridor	71351515	35,000	5,604	-	24,726	6,219	70.65%	50.00%
DGHD New Office	71451401	4,000,000	-	-	5,666	150	0.14%	50.00%
Enhanced Operations Grant	71651529	149,000	133,000	106,977	282,000	305,597	189.26%	50.00%
Contact Tracing/CO20	71851528	-	-	-	-	235,174	0.00%	50.00%
New Facility Debt Service	75451402	250,000	-	-	-	-	0.00%	50.00%
/orkforce Development Grant	75551403	300,000	-	-	68,353	-	22.78%	50.00%
Covid 19 Vaccination	75651404	257,137	-	-	11,151	-	4.34%	50.00%
	Total	6,089,244	155,521	147,507	1,157,948	1,387,180		

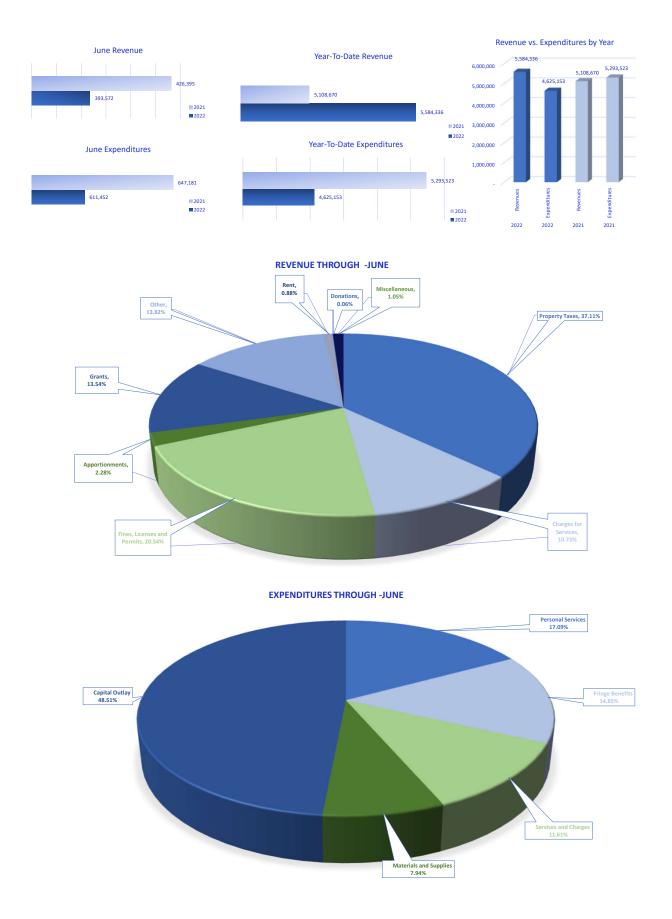
Other Financing Sources (Advances/Transfers)										
70551505	-	-	-	-	42,408	Advance				
75651404	-	-	-	100,000	-	Advance				
71651529			-	-	300,000	Advance				
71851528	-	-	-	-	5,372	Advance				
	-	-	-	100,000	347,780					

				E	xpenditures			
					2022	2021		
		2022 Budgeted	2022 June	2021 June	Year-To-Date	Year-To-Date	% Expended	% Expected
	Fund Number	Expenditures	Expenditures	Expenditures	Expenditures	Expenditures	Year-To-Date	Year-To-Date
Campground Program	70351503	8,537	1,189	621	2,179	4,741	25.52%	50.00%
Food Service	70451504	428,607	31,675	18,902	212,016	165,113	49.47%	50.00%
Covid 19 Response	70551505		-	15,957	-	58,365		
Water System	70651506	17,223	1,038	700	5,823	6,170	33.81%	50.00%
Solid Waste	70751507	43,947	1,980	4,311	26,027	28,469	59.22%	50.00%
Swimming Pool	70851508	64,610	7,836	1,933	27,213	13,505	42.12%	50.00%
Women Infants & Children	70951509	591,449	35,299	36,419	227,221	215,118	38.42%	50.00%
Safe Rt23 Corridor	71351515	19,997	2,912	1,597	21,067	11,775	105.35%	50.00%
DGHD New Office	71451401	5,608,868	112,299	125,393	869,767	1,050,562	15.51%	50.00%
Enhanced Operations Grant	71651529	65,000	20,546	84,463	145,937	363,984	224.52%	50.00%
Contact Tracing/CT20	71851528	-	-	-	-	287,461		
ew Facility Debt Service Fund	75451402	250,000	-	-	-	-	0.00%	50.00%
Vorkforce Development Grant	75551403	110,500	7,193	-	63,162	-	57.16%	50.00%
Covid 19 Vaccination	75651404	257,137	18,969	-	58,424	-	22.72%	50.00%

Total 7,465,875 240,936 290,296 1,658,836 2,205,263

	Other Financing Uses (Advances/Transfers)									
70551505	-	-	-	-	42,408	Advance				
71851528	-	-	-	-	235,174	Advance				
	-	-	-	-	-					
	- 277,582									

		otal 2022 Year-To-Da 2022 Year-To-Date	Expenditures	5,584,336 4,625,153 erall:		otal 2021 Year-To-D otal 2021 Year-To-D	
Special Revenue, Capital Project and D	ebt Service Funds Cash Balance	2,433,832	Rev	venues:			
	Total Cash Balance	9,852,468	Exp	due to plumbing n penditures:	evenue and food	666 or 9.31% in 202 d cost methodology r 6668,369 or 12.63%.	
County Litter Fund	05/31/2022- Cash Balance	39,182					
			Re	venues			
Litter Grant	22111502 79,910	19,517	-	62,455	63,382	78.16%	50.00%
			Exp	enditures			
Litter Grant	22111502 79,910 06/30/2022 - Cash Balance	- 58,699	6,528	48,756	11,709	61.01%	50.00%



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# **CASH REPORT**

01/01/2022 - 06/30/2022

FUND	TITL	PREVIOUS BALANCE	RECEIPTS	DISBURSEMENTS	ADVANCES IN (ADVANCES OUT)	ENDING BALANCE	ENCUMBERED	BUDGET STABLEZATION	UNENCUMBERED BALANCE
FUND	IIIL	DALANCE	KECEIF 15	DISDUKSEWIENIS	(ADVANCES OUT)	DALANCE	ENCOMBERED	STADILIZATION	DALANCE
702	HEALTH DEPARTMENT	6,058,566.65	4,426,385.72	2,966,316.02	(100,000.00)	7,418,636.35	1,855,173.2	1 0.00	5,563,463.14
703	CAMPGROUND PROGRAM	8,107.20	8,178.00	2,179.39	0.00	14,105.81	0.0	0.00	14,105.81
704	FOOD SERVICE	303,139.74	404,160.26	212,015.68	0.00	495,284.32	53,948.8	7 0.00	441,335.45
705	CORONAVIRUS RESPONSE	0.01	0.00	0.01	0.00	0.00	0.0	0.00	0.00
706	WATER SYSTEM	21,294.40	5,825.50	5,823.26	0.00	21,296.64	4,994.3	6 0.00	16,302.28
707	SOLID WASTE	32,152.02	34,938.91	26,027.47	0.00	41,063.46	1,707.5	5 0.00	39,355.91
708	SWIMMING POOL	117,703.80	67,565.00	27,212.86	0.00	158,055.94	2,472.9	1 0.00	155,583.03
709	WOMEN INFANTS CHILDREN	93,708.15	245,384.40	227,220.79	0.00	111,871.76	51,119.7	1 0.00	60,752.05
713	SAF RT23 CORRIDOR	25,953.94	24,726.46	21,066.66	0.00	29,613.74	2,541.1	6 0.00	27,072.58
714	DGHD NEW OFFICE	2,044,992.01	5,666.49	869,767.06	0.00	1,180,891.44	4,315,693.2	9 0.00	-3,134,801.85
716	ENHANCED OPERATIONS GRANT	73,020.52	282,000.00	145,936.86	0.00	209,083.66	16,667.3	5 0.00	192,416.31
755	WORKFORCE DEVELOPMENT GRANT	114,646.73	68,353.31	63,162.17	0.00	119,837.87	11,643.9	5 0.00	108,193.92
756	COVID 19 VACCINATION	0.00	11,151.00	58,424.18	100,000.00	52,726.82	4,656.4	2 0.00	48,070.40
	TOTALS:	8,893,285.17	5,584,335.05	4,625,152.41	0.00	9,852,467.81	6,320,618.7	8 0.00	3,531,849.03

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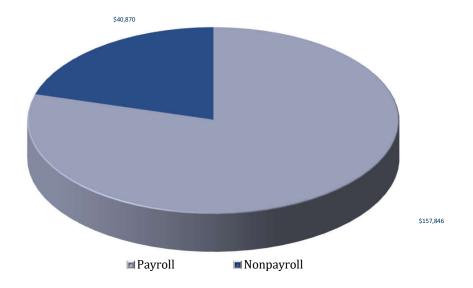
## **CASH REPORT**

01/01/2022 - 06/30/2022

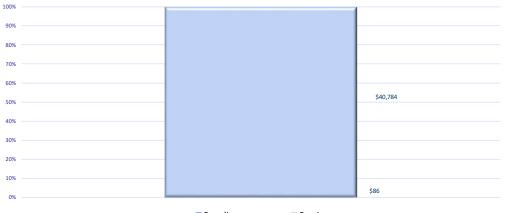
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		PREVIOUS			ADVANCES IN	ENDING		BUDGET	UNENCUMBERED
FUND	TITL	BALANCE	RECEIPTS	DISBURSEMENTS	(ADVANCES OUT)	BALANCE	ENCUMBERED STA	ABILIZATION	BALANCE
221	LITTER GRANT	64,605.44	62,455.20	68,361.85	0.00	58,698.79	34,621.44	0.00	24,077.35
	TOTALS:	64,605.44	62,455.20	68,361.85	0.00	58,698.79	34,621.44	0.00	24,077.35

#### **2022 COVID EXPENDITURES**



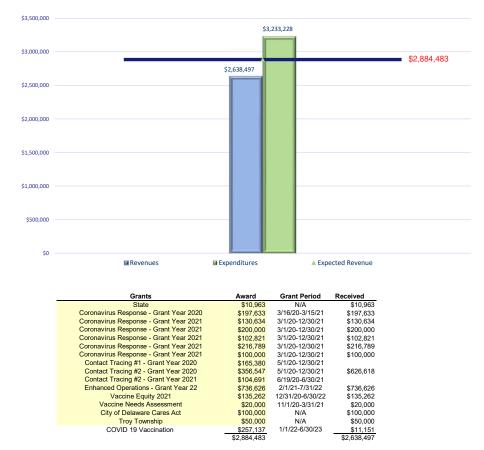
## Nonpayroll COVID Expenditures



Supplies Services
Payroll COVID Expenditures



#### COVID Revenue vs Expenditures 2020-2022



= Completely Expensed





**DPHD** - Received congratulations from NACCHO for award-winning Model and Innovative Practices.

**DPHD and Shelia Hiddleson** – The Kiwanis thanked Shelia for her very informative lecture about the Delaware Public Health District. And all the important work Shelia and the entire staff does for the community.

**DPHD and Lori Kannally** – From Carson Isaac "Today is my last day with the CDC Foundation, also making today the last day I am assigned to Delaware Public Health District. I just wanted to take a moment and thank everyone at DPHD for being so kind, friendly, and collaborative. I was truly welcomed with open arms, and that does not go unnoticed! I appreciate the warm welcome and support I was shown throughout my time here. I have thoroughly enjoyed my role in supporting the DCRU team over the past 9 months, thank you for making me feel like a true member of your team. Lastly, I want to give a big thanks to Lori for being a welcoming mentor and supportive manager over the course of this grant."

James McQuone – was thanked by Smith School SACC for his handwashing presentation.